

Artificial Intelligence (AI) in Commerce: Business Models, Consumer Experience, and Future Outlook

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Artificial Intelligence (AI) is revolutionizing the commerce sector by enhancing consumer experiences, optimizing operations, and transforming business models. This paper examines the evolution of AI in commerce, from Amazon's early recommendation systems to the current advancements in generative AI and autonomous agents. Key applications such as personalized recommendations, chatbots, dynamic pricing, fraud detection, visual search, and generative AI are explored, highlighting their economic impact. The paper also discusses emerging business models like conversational commerce and the "sell-it-before-you-make-it" paradigm. The projected market growth of AI in commerce, from USD 8.65 billion in 2025 to USD 22.60 billion by 2032, underscores its transformative potential. The study concludes by analysing the future trajectory of AI in commerce, emphasizing hyper-personalization, autonomous decision-making, and sustainable, transparent ecosystems.

Key Words : Artificial Intelligence in Commerce, E-commerce, Generative AI, Hyper-Personalization, AI-Driven Business Models

Introduction

Artificial Intelligence (AI) has become a pivotal force in the digital economy, reshaping business operations and consumer interactions. Since its inception in the late 1990s with Amazon's recommendation algorithms, AI has permeated various facets of commerce, including e-commerce, retail, and B2B trade. Today, AI powers recommendation systems, dynamic pricing, fraud detection, inventory management, and conversational interfaces, serving as a key driver of competitive advantage.

The adoption of AI has accelerated in recent years. According to McKinsey's 2025 survey, 78% of organizations reported using AI in at least one business function, up from 55% in 2023.⁴ This widespread adoption is attributed to AI's ability to enhance efficiency and drive innovation across industries.

Objectives:

- To analyse the evolution and applications of AI in commerce.
- To evaluate AI's impact on business models and consumer experiences.
- To examine ethical, trust, and regulatory challenges in AI adoption.

Research Methodology

This study adopts a secondary research approach, collecting and analysing data from:

- Academic journals on AI applications in commerce and digital transformation.
- Industry reports and market research publications from sources such as McKinsey & Company, PwC, Grand View Research, Juniper Research, and Fortune Business Insights.
- Statistical databases including Statista, Click Post,¹³ and Sellers Commerce for quantitative insights.
- News articles and online publications for current trends, projections, and case studies in AI-driven commerce.

The methodology emphasizes systematic review, data triangulation, and synthesis to ensure accurate, evidence-based conclusions regarding the role and impact of AI in commerce.

Analysis and Discussion

Timeline: When AI Entered Commerce

The integration of AI into commerce has evolved over several decades:

- **Late 1990s (1998):** Amazon introduced collaborative filtering for product recommendations.
- **Mid-2010s (2014–2016):** Personalized recommendations became mainstream, and chatbots began appearing on platforms like Sephora via Facebook Messenger.
- **2016–2017:** Massive chatbot adoption occurred, with over 30,000 bots on Messenger by mid-2016, reaching 100,000 by 2017; WhatsApp business chat followed in late 2017.⁵
- **2018:** Amazon launched Amazon Go, cashier-less, AI-powered stores that enabled seamless checkouts using sensors and computer vision.
- **2020s:** Emergence of programmatic commerce, where smart devices (e.g., IoT-enabled appliances) automatically reorder consumables. AI agents and generative technologies advanced search, purchase automation, and content creation.

Types of Artificial Intelligence in Commerce

AI applications in commerce encompass various domains:

- **Recommendation Systems:** AI-driven recommendations significantly impact revenue generation. For instance, personalized recommendations contribute to 31% of revenue in e-commerce businesses.¹⁵
- **Chatbots and Conversational Commerce:** Chatbots powered by natural language processing (NLP) are now mainstream tools for customer service and sales. By 2022, 88% of online shoppers had interacted with a retail chatbot, and such systems are projected to drive over \$112 billion in retail sales annually.⁵
- **Dynamic Pricing:** AI-driven pricing models allow businesses to optimize prices in real time based on demand, competition, and consumer behaviour. Retailers who implemented these systems reported an average 25% increase in profit margins.¹
- **Fraud Detection:** AI-powered fraud detection systems use machine learning to detect anomalies and prevent unauthorized transactions. Over the past five years, Visa has invested \$12 billion in fraud prevention, including building AI-powered platforms designed to stop bad actors in their tracks. As a result, \$14 billion in presumed fraud

was prevented in the U.S. alone just last year.²¹

- **Visual Search and Computer Vision:** Computer vision technologies allow customers to search for products using images rather than text. Studies show that 62% of millennials and Gen Z shoppers prefer visual search over text-based queries,⁸ highlighting its growing relevance in commerce.
- **Generative AI and Content Automation:** Generative AI tools such as ChatGPT are being increasingly used to create personalized marketing content, automate product descriptions, and improve customer interaction.⁶
- **AI Adoption in Retail:** Broadly, AI adoption in retail has accelerated in recent years, with retail executives reporting the integration of AI into their business processes, particularly in areas such as personalization and inventory management.¹⁴

Business Model Transformation through AI

AI is driving significant changes in business models:

- **Conversational Commerce and Autonomous Agents:** The global Conversational Commerce market is experiencing significant growth, with estimates suggesting it will rise from USD 8,801.6 million in 2025 to USD 32,672.9 million by 2035, representing a robust CAGR of 14.8%.³
- **"Sell-It-Before-You-Make-It" Paradigm:** A novel commerce model emerging from Alibaba's AI-driven innovations allows merchants to showcase AI-generated products before manufacturing. Enabled by AI-generated imagery and preference modelling, this model led to over 13% improvement in both click-through and conversion rates.¹⁰
- **Operational Efficiency: Inventory & Logistics:** AI dramatically improves supply chain and operational performance. In e-commerce, AI-powered inventory management achieves 20–30% inventory reductions and lowers logistics expenses by 5–20%.²⁰ AI also enables real-time demand forecasting, optimizing the balance between supply and customer demand.

Enhancements in Consumer Experience

AI enhances consumer experiences in several ways:

- **Personalization & Revenue Impact:** Up to 84% of e-commerce businesses use AI in operations, with nearly 78% of consumers expecting personalized shopping experiences.¹⁷ Personalization drives tangible performance benefits: businesses adopting AI personalization report up to 40% higher revenue, and 78% of consumers value these tailored experiences.⁴
- **Consumer Preferences and Trust:** Surveys by Capgemini reveal that 71% of consumers want generative AI integrated into their shopping, and 58% have already replaced traditional search with Gen AI tools. Additionally, 75% are open to AI-driven recommendations.¹² While AI enhances convenience, trust remains a challenge. A SAP Emarsys study notes that although 69% of consumers are satisfied with AI product recommendations, only 33% perceive a positive impact on their overall retail experience.¹⁴ Concerns about data privacy and fairness persist, leaving many consumers skeptical about AI's ability to protect their data.
- **Real-Time Security & Transaction Processing:** AI is pivotal in secure commerce operations. Major payment processor Mastercard employs AI to scrutinize over 159

billion transactions annually, boosting fraud detection rates by up to 300%.¹¹

- **The Need for Human Touch:** While AI-driven automation enhances efficiency in customer service, retaining human empathy remains essential. Research shows that over half of consumers will abandon a brand after just one poor experience. The risk is even greater with AI 70% of customers say they would switch brands after a single bad AI interaction.¹⁶

Ethics, Trust, and Regulatory Challenges

Ethical considerations are paramount in AI deployment:

- **Data Privacy and Fairness:** Ethical deployment of AI remains central. A study on retail AI ethics found high consumer concern over data collection practices and algorithmic bias. Respondents called for better transparency, regular audits, and consumer-inclusive AI design.⁹
- **Combating Misinformation:** The rise of AI-generated fake reviews poses new risks to consumer trust and credibility. There has been a surge in fraudulent, AI-generated reviews across e-commerce platforms.⁹ Despite proactive detection efforts by Amazon and regulators like the FTC, distinguishing authentic from AI-fabricated content remains difficult.

Future of Artificial Intelligence (AI) in Commerce

The future of AI in commerce is poised to expand beyond operational efficiency toward hyper-personalization, autonomous decision-making, and ethical business practices:

- **Hyper-Personalization at Scale:** Future commerce will be increasingly driven by AI-powered personalization, tailoring not just product recommendations but entire shopping experiences. By 2030, AI-enabled personalization is projected to generate \$1.2 trillion in additional revenue for retailers worldwide.⁴
- **Autonomous AI Agents and Conversational Commerce:** Advances in generative AI and conversational commerce are poised to transform online shopping experiences. Gartner forecasts that by 2026, 40% of enterprise applications will integrate task-specific AI agents capable of automating tasks such as development, incident management, and support case resolution without human involvement.¹⁹
- **AI-Enhanced Supply Chains and Sustainability:** AI is transforming predictive supply chain management by enhancing forecasting accuracy and reducing inefficiencies. Research by McKinsey suggests that AI-driven forecasting can decrease supply chain errors by 20% to 50%, leading to cost reductions and improved sustainability in logistics operations.²⁰
- **Fraud Prevention and Cybersecurity:** As digital commerce expands, so do the risks of fraud. AI is becoming central to real-time fraud prevention and cybersecurity. According to Statista, the global market for AI in cybersecurity is projected to grow from \$13.5 billion in 2020 to \$73.5 billion by 2027, underscoring the increasing investment in secure digital environments.
- **Ethical and Transparent AI:** The future adoption of AI in commerce will depend not only on efficiency but also on consumer trust. IBM's 2021 survey found that 51% of millennials would rather place an order using a potentially insecure app or website, rather than call or go to a physical location in person.² Future commerce models

will require transparent AI systems that explain decision-making processes, address algorithmic bias, and adhere to data privacy regulations such as GDPR.

- **Integration of Generative AI in Marketing and Design:** Generative AI tools are poised to revolutionize digital marketing and product design. PwC's 2023 report reveals that 70% of CEOs anticipate generative AI will significantly transform how their companies create, deliver, and capture value in the next three years.⁶ This shift is expected to accelerate innovation cycles and enhance customer experiences.
- **Global Market Growth:** ⁷The global artificial intelligence (AI) market is expanding rapidly, valued at USD 279.22 billion in 2024 and projected to reach USD 1,811.75 billion by 2030, growing at a CAGR of 35.9% (2025–2030).¹⁸ This surge reflects widespread adoption across industries such as automotive, healthcare, retail, finance, and manufacturing

Conclusion

The integration of Artificial Intelligence (AI) into commerce has fundamentally transformed how businesses operate and consumers interact in the digital economy. From Amazon's early recommendation systems in the late 1990s to the rise of generative AI and autonomous shopping agents in the 2020s, AI has evolved into a core driver of efficiency, personalization, and innovation.

This study highlights that AI applications such as recommendation engines, chatbots, dynamic pricing, fraud detection, visual search, and generative AI not only enhance operational performance but also significantly impact revenue generation and consumer engagement.

Despite these advantages, challenges remain. Ethical concerns, data privacy, and consumer trust are critical barriers that must be addressed to ensure sustainable AI adoption. While there is strong consumer demand for personalization, skepticism regarding fairness and data security suggests a need for transparent and responsible AI practices.

Looking ahead, AI in commerce is expected to advance toward hyper-personalization, autonomous decision-making, and sustainable supply chain management. Businesses that strategically leverage AI while addressing ethical and regulatory challenges will secure long-term competitiveness in the global marketplace.

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